2025-2026
SPONSOR ANNUAL
PERFORMANCE REPORT

Prepared by:

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MID-OHIO Educational Service Center

Mission Statement

As a Sponsor of Community Schools, Mid-Ohio Educational Service Center's Mission is to establish strong public community schools by adhering to quality authorizing practices and oversight in accordance with the role of a sponsor, and to provide quality educational opportunities for students who may not otherwise participate successfully in a regular public school setting.

Sponsor Performance Evaluation

It is the goal of the Mid-Ohio ESC to adhere as closely as possible to the National Association of Charter School Authorizers (NACSA) Principles & Standards for Quality School Authorizing. Established in 2004, it is widely considered the national standard for the work of charter school sponsorship.

The Ohio Department of Education and Workforce (ODEW) utilizes the annual Sponsor Performance Evaluation, which is aligned with NACSA standards and Ohio-specific requirements. Community school sponsors are evaluated on three components: the academic performance of sponsored community schools; compliance with all applicable laws and rules; and adherence to quality sponsoring practices.

ODEW completed its Sponsor Performance Evaluation for the 2018-2019 school year and released the rating in November 2019. Mid-Ohio ESC received an overall rating of "Exemplary." The component ratings were as follows: Academic Performance – "A"; Compliance – "Exceeds Expectations"; and Quality Practices – "Meets Standards".

Mid-Ohio ESC accepted the incentive of maintaining its "Exemplary" rating while being exempt from the formal evaluation process. This incentive provides highly rated sponsors the opportunity to be evaluated once every three years (Exemptions were given for 2019-2020 and the 2020-2021 school years due to the Covid-19 Pandemic).

Mid-Ohio ESC Sponsored Community Schools

GOAL Digital Academy	890 West Fourth Street Mansfield, OH 44906
The Tomorrow Center	3700 County Road 168 Cardington, OH 43315
Findlay Digital Academy	1219 West Main Cross Suite 101 Findlay, OH 45840

Please consider this letter the fulfillment of the requirement for community school sponsors to submit the Sponsor Annual School Performance Report for the 2025-2026 school year.

Annual Performance Report

The Tomorrow Center

Description of the School

The Tomorrow Center is a trauma-sensitive school. The Tomorrow Center offers students an environment that is understanding of traumatic events that students have experienced by providing staff support who have been trained in and who understand the trauma-informed practice.

The staff at the Tomorrow Center includes licensed teachers, a community civic engagement coordinator who is a licensed social worker, intervention specialists, Title I reading instructor, a success coach, an office manager, and teacher aides.

The Tomorrow Center recognizes the importance of family in helping students graduate. Parents Club meets monthly and these meetings are designed to promote academics and build trust with families. At an annual Open House, a community fair is held that aligns parents with 50 different community agencies. The Tomorrow Center also recognizes the importance of community partnerships and has had a community liaison for the past decade who will host quarterly community advisory committee meetings comprised of influential members of the community and business leaders who help create and sustain programming and provide needed resources for students and their families. When schools, parents, families, and communities work together to support learning, students earn higher grades, attend school more regularly, stay in school longer, and enroll in higher level programs.

Vision Statement

The Tomorrow Center prepares individualized career and pathways plans that meet the academic, emotional, and social needs of students and prepares them for a successful transition to a better tomorrow.

Mission Statement

The Tomorrow Center responds to each student's individual needs and prepares academic and career pathways to ensure every student has a strong academic and social foundation for their post-secondary plans.

Mid-Ohio Educational Service Center provides oversight to the Tomorrow Center as its sponsor.

Tomorrow Center (IRN-148981)

Mid-Ohio ESC has indicated below whether or not the Tomorrow Center exceeds, meets, or did not meet the expected performance in the areas of Academic Performance, Fiscal Performance, and Organization and Operation. In the area of Legal Compliance, Mid-Ohio ESC is required to provide a rating of meets or did not meet.

Mid-Ohio ESC rates the Tomorrow Center in these areas as follows:

1.Academic Performance – Exceeds Standards

As an Ohio community school sponsor, Mid-Ohio Educational Service Center has a duty to monitor and provide oversight and technical assistance to all sponsored schools, which includes an assessment of each sponsored school's academic performance on an annual basis.

The Tomorrow Center is a Dropout Prevention and Recovery School (majority of students enrolled in the school are between the ages of 16 and 21). On the 2025-2026 State Report Card, the school "Exceeds Standards" under the Dropout Prevention and Recovery Report Card Model.

Schools that receive the Dropout Prevention and Recovery Report Card receive ratings on the following four components: Achievement, Progress, Gap Closing, and Graduation Rate.

The Tomorrow Center received a "Meets Standards" in the **Achievement** Component, previously called the High School Test Passage Rate Component, which represents the number of students who meet applicable criteria on assessments that are required for graduation.

The Tomorrow Center earned an "Exceeds Standards" in **Progress** component, which looks closely at the growth that all students are making during the school year.

The Tomorrow Center received a "Exceeds Standards" in **Gap Closing** component, which shows how well they are improving or meeting the performance expectations for all students in English language arts, math, graduation, and English language proficiency.

Finally, the Tomorrow Center obtained an "Exceeds Standards" in their **Graduation Rate** component, which looks at the percent of students who are successfully finishing high school with a diploma in four, five, six, seven, or eight years. When comparing the Tomorrow Center to all other Dropout Prevention and Recovery Programs in Ohio, the Tomorrow Center's compares favorably in all categories, and the combined graduation rate (weighted average of 4- through 8-year graduation rates) of 74.5% is better than the combined graduation rate of all Dropout Prevention and Recovery Programs, which is 49.8%. See the chart below.

Graduation Rates	4 Year	5 Year	6 Year	7 Year	8 Year	Combined Rates
The Tomorrow Center	75.9%	83.9%	78.6%	67.9%	64.0%	74.5%
All DOPR Schools	46.6%	51.5%	51.1%	50.9%	49.8%	49.8%

The following mission goals are included in the Performance Framework for the Tomorrow Center (students are surveyed to obtain results):

- Students develop good work habits such as being responsible, on time, and disciplined.
- Students develop values of hard work, honesty, and tolerance of others.
- Students use technology to find, organize, and present information.
- Students establish both personal and career goals.
- Would you recommend your school to others?

In each of the five mission goals, The Tomorrow Center received an "Exceeds Standards" based on the criteria that 50% or more of the students "agree" or "strongly agree" with each statement (four ratings available: Exceeds Standards, Meets Standards, Approaching Standards, or Falls Far Below Standards).

2. Fiscal Performance – Exceeds

The fiscal office of Mid-Ohio ESC prides itself on being a critical component of the organization in support of the ESC's mission: "to lead education through collaboration, customization and creativity." High standards of performance are set on all services provided by Mid-Ohio ESC.

Fiscal performance is measured by solid work practices, accurate and timely financial reporting, sound internal controls and accountability. As a sponsor of the Tomorrow Center, Mid-Ohio ESC expects this same level of excellence in financial reporting and compliance from the school.

For the 2025-2026 school year, the Tomorrow Center met performance level for fiscal performance as follows:

Tomorrow Center's Governing Board approved financial reports – The Tomorrow Center's Governing Board of Directors approve all monthly financial reports.

- At each official meeting of the Board, the Tomorrow Center's treasurer provides the following: current financial statements (budget vs. actual), bank reconciliation statement, cash summary report, detailed check payment report, and an updated 5-year forecast (when appropriate) for approval. All financial reports presented for the 2025-2026 year were unanimously approved.

Financial Performance for the 2025-2026 school year

- Revenue
  - Anticipated: $1,550,500
  - Actual: $1,412.406
    - Variance: -8.91%
- Expenditures
  - Anticipated: $1,514,500
  - Actual: $1,379,626
    - Variance: -8.90%
- Liquidity/Ending Cash Balance:
  - June 30, 2026 = $1,241,129
  - Equivalent days cash balance exceeds the state's standard of acceptable reserve of 60 to 90 days.

Auditor of State audits – Tomorrow Center has a history of receiving excellent audit reports, which illustrates strong evidence of sound internal controls and accountability. An unqualified opinion was issued for FY24 and FY25 on May 26, 2026 including no citations or findings for recovery.

Financial Oversight and Review – A critical component of the Tomorrow Center's financial stability and success can be attributed to its treasurer. His knowledge and understanding of community school law and finance is thorough and current.

3. Organization and Operation – Meets

Tomorrow Center is a Dropout Prevention and Recovery Community School. As such, the Tomorrow Center works with local and regional districts to enroll students who are behind normal matriculation and academic progress and who are considering leaving their home school district. Tomorrow Center's priority is to support students with an educational plan designed to allow them to progress toward their educational goals and better prepare them to meet the challenges of today's workforce.

Tomorrow Center in partnership with the sponsor follows the community school contract and "Meets" compliance in all areas. Tomorrow Center's Governing Board of Directors have attended the Auditor of State training on Sunshine Laws, have completed paperwork for disclosure of conflicts of interest, and all have been fingerprinted. The Code of Regulations is followed in detail by the Governing Board of Directors for the Tomorrow Center.

4. Legal Compliance – Meets

The Governing Board of Directors for the Tomorrow Center meets regularly in oversight of the policies and procedures as implemented through the delivery of the educational services to students. The Board employs a treasurer who is knowledgeable of community school rules and responsibilities and provides appropriate reports to the Board for analysis and review. The Board also employs a school director who is familiar with community school rules and regulations and monitors the delivery of service of the educational plan. As laws are enacted, the Tomorrow Center and Mid-Ohio ESC monitor and implement all legal changes.

The current Sponsorship Contract with the Tomorrow Center is in effect from July 1, 2025, to June 30, 2030. Any adjustments to the contract for the Tomorrow Center have been and will continue to be made to reflect any major compliance changes that are enacted by the Board or to reflect any changes in law and rules in the state of Ohio that pertain to Community Schools.

If you have any questions or need additional information regarding this report, please contact me at 419-774-2502.

Sincerely,

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cc: Kevin Kimmel, Mid-Ohio Educational Service Center Superintendent
cc: Mid-Ohio Educational Service Center Governing Board of Directors
cc: Jamie Byrne, Tomorrow Center School Director, and Administrative Team
cc: Tomorrow Center Governing Board of Directors